# SHAPING A SUSTAINABLE FUTURE

Sustainability Guidelines

Status: Q3 2025





# Summary of the New Guidelines

#### Value Creation and Governance

We ensure long-term economic success through responsible management of capital and resources. Integrity, compliance, and proactive risk management form the basis of our actions.

### **Energy and Environment**

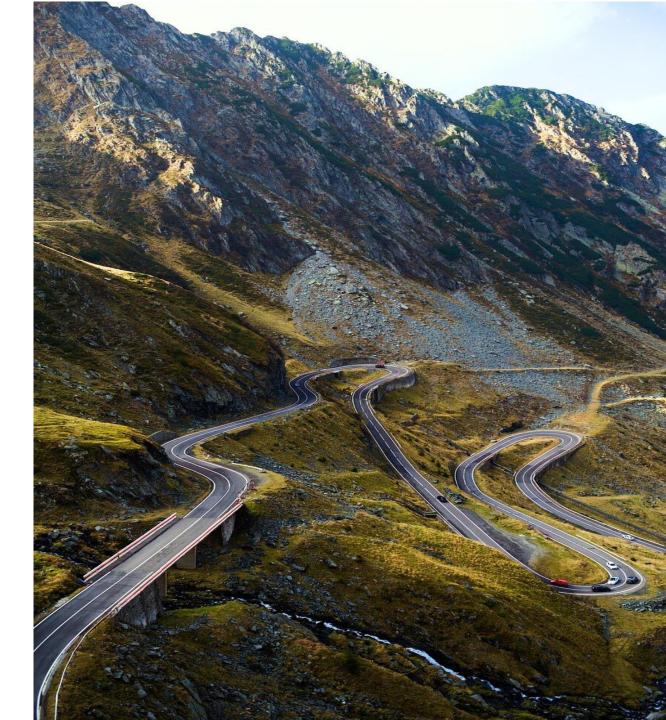
We are **consistently reducing** our **carbon footprint** and promoting **climate-resilient**, **resource-efficient** properties. By using **sustainable materials**, **renewable energies** and **innovative technologies**, we are creating lasting value.

#### People and Community

We create a healthy, inclusive working environment and encourage engagement and social participation. Through vibrant neighborhoods and open stakeholder dialogue, we strengthen communities and build long-term partnerships.

#### Future Viability and Innovation

We invest in **innovation**, promote **knowledge exchange**, continuously improve our **processes**, and adapt **flexibly** to **change**. This enables us to create **future-proof solutions** and actively shape **industry standards**.



## Value Creation and Governance

#### Securing Long-Term Economic Success and Generating Attractive Returns

We focus on long-term, stable growth through responsible management of capital and resources in the best interest of our investors. In addition, we make targeted investments in future-oriented locations.

#### Ensuring Compliance and Upholding Fiduciary Responsibility

As fiduciaries, we ensure that all decisions are made in accordance with **recognized compliance standards** and responsible **corporate governance**.

#### Promoting Integrity and Demanding Ethical Business Conduct

A values-driven corporate culture with clear guidelines for transparency, anti-corruption, and responsible business practices is at the core of our identity.

#### Strengthening Resilience and Risk Management

We proactively manage market risks and view **crisis resilience** and **adaptability** as key drivers of sustainable economic success.

#### Implementing the "Manage to Sustainability" Strategy

By closely integrating economic and ecological factors, we shape **real estate assets** to be **resilient and future-proof**.

#### Embedding Sustainability as a Strategic Success Factor

We consistently integrate environmental, social, and governance (ESG) criteria into our **investment and management decisions as well as our corporate strategy.** Our ESG Committee enhances strategic steering and drives implementation at the C-level.



# Energy and Environment

#### **Reducing the Carbon Footprint**

We take responsibility for our carbon emissions and actively reduce them at the corporate level. Tailored decarbonization strategies are implemented across the entire portfolio in alignment with national and EU-wide regulations.

#### Strengthening Climate Resilience and Urban Ecosystems

To enhance the **resilience of buildings and locations**, climate risk analyses and adaptation strategies are systematically integrated. Green roofs and façades help improve the microclimate and contribute to better environmental quality.

#### Promoting Longevity and Resource Efficiency

We plan, revitalize, and construct properties with a clear focus on long service life, high energy efficiency, and sustainable material selection.

#### Implementing Circular Economy Principles

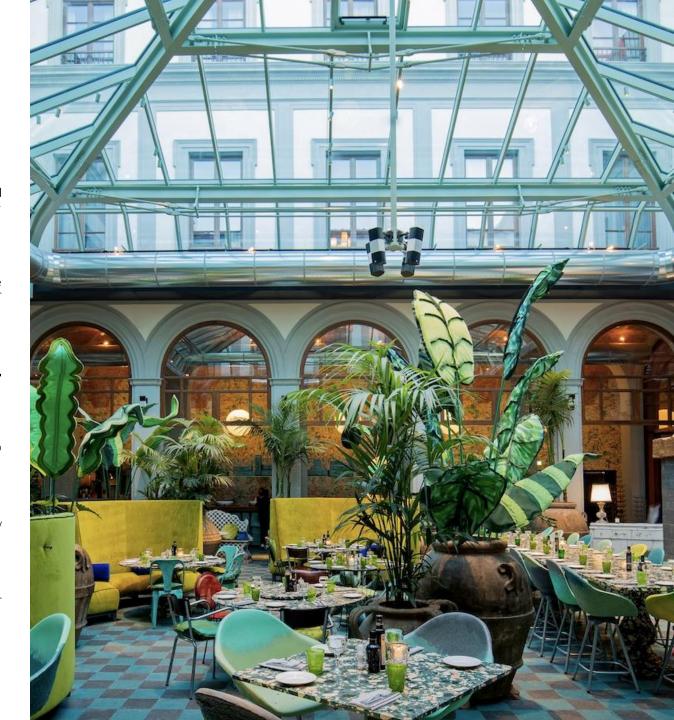
By promoting the **reuse of existing materials** in project development and revitalization, we contribute to resource conservation and waste reduction.

#### Advancing and Efficiently Using Sustainable Energy Sources

We develop building concepts based on the principles of **consistency, sufficiency, and efficiency**, fully leveraging the project-specific potential for renewable energy use.

#### Leveraging Innovation

We apply technologies that **enhance resource efficiency** and **reduce the ecological footprint** in a targeted manner across our projects.



# People and Community

#### Creating a Healthy and Motivating Work Environment

We foster a workplace that supports both physical and mental well-being, enabling satisfaction, engagement, and long-term performance.

#### Building an Inclusive and Appreciative Corporate Culture

We promote an **open, diverse, and inclusive work environment** that empowers individual potential and ensures equal opportunities for development.

#### **Encouraging Employee Participation**

We cultivate a culture of **active feedback** that engages employees and strengthens their identification with corporate values.

#### Strengthening Social Engagement

We support our employees' volunteer efforts to actively contribute to social responsibility.

#### **Developing Vibrant Neighborhoods and Strong Communities**

By **enhancing public spaces**, we promote positive urban development, create new experiences for our tenants, and foster a sense of community.

#### Maintaining Transparent and Fair Stakeholder Dialogue

We encourage **open communication** with all relevant stakeholders across all projects to build trust, foster acceptance, and secure long-term partnerships.



# Future Viability and Innovation

#### **Building a Learning Organization**

We promote **continuous skill development**, active knowledge sharing, and interdisciplinary collaboration to remain adaptable and capable of transformation over the long term.

#### Leveraging Adaptability as a Competitive Advantage

We purposefully develop **flexible structures** to respond early and effectively to changes in the market.

#### **Embedding Innovation Management into Business Processes**

New ideas and business models are identified, evaluated, and efficiently integrated into daily operations through structured processes.

#### Developing Future-Oriented Investments and Partnerships

By engaging in **sustainable technologies**, innovative start-ups, and strategic collaborations, we gain access to new markets and future-proof solutions.

#### **Actively Shaping Industry Standards**

Through our **involvement in associations, committees, and advocacy groups,** we contribute to the advancement of trends and standards at both **local and national levels**.



